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Creating Opportunities Beyond the Spotlight with TUT ESD Programme



Small businesses are crucial to growing the South African economy, contributing approximately 42% to the country's GDP". These inspiring words set the tone at the Enterprise and Supplier Development (ESD) Programme onboarding event hosted by the Tshwane Economic Development Agency (TEDA) in collaboration with the Tshwane University of Technology (TUT) on 05 May 2026. The session marked a major milestone for the 2025 Tshwane Women In Business (TWIBA) winners, who received sponsorship from TUT to join the ESD Programme, paving the way for sustainable growth.

TWIBA exists to recognise and celebrate exceptional businesswomen in Tshwane who are driving inspirational changes within their communities. During the event, TEDA CEO Dr Lardo Stander cemented the agency's role as an enabler and facilitator of growth for Tshwane women in business. He highlighted TEDA's commitment to connecting these entrepreneurs to a supportive, long-term ecosystem designed to sustain their businesses for generations. Echoing these sentiments was Tshwane Deputy Executive Mayor, Councillor Eugene Modise, who acknowledged that TWIBA represents far more than trophies and accolades, serving instead as a powerful platform that recognises the significant, tangible impact of female-led businesses across the Capital City.



Driven by a shared intention to foster strategic partnerships, TEDA co-hosted the onboarding session to actively connect, support, and enable SMMEs to scale, access corporate markets, and build lasting economic impact. City of Tshwane Executive Mayor, Dr Nasiphi Moya, addressed the cohort, highlighting the vital role entrepreneurs play in society by providing goods and services that improve daily life. She noted that, through deliberate innovation, entrepreneurs contribute meaningfully to advancing humanity, and she further urged the new cohort to redefine what innovation means within their businesses continuously.

Ultimately, this strategic partnership ensures that high-potential, women-led businesses are not left to navigate systemic economic challenges in isolation. Through the ESD programme, the TWIBA cohort will gain direct access to TUT's annual procurement spend. Now in its 6th edition, the programme has already supported over 150 entrepreneurs and is actively looking to expand its footprint even further, ensuring that local businesses continue to unlock new opportunities and strengthen their role in driving Tshwane's economy forward.

AIDC and TEDA Prepare Youth for the Future of the Automotive Industry



In preparation of Youth Month, the Tshwane Economic Development Agency (TEDA), in partnership with the Automotive Industry Development Centre (AIDC) and industry stakeholders, hosted an Automotive Open Day at the Eersterust Civic Centre to expose young people to career pathways, entrepreneurship opportunities, and emerging trends within the automotive sector.

Staged on 13 May this year, the initiative brought together government, industry, and business support organisations to address youth unemployment by equipping participants with practical knowledge, skills development opportunities, and access to programmes that can enable meaningful participation in Tshwane's automotive economy. The Open Day featured presentations from AIDC, Ford South Africa, Tshwane Automotive Special Economic Zone (TASEZ), ChrisnelSA, Start Up Culture, Kgabo Cars, KHL Automotive Technologies, Lazar, Labournet, and TEDA. Participants gained insights into careers across the automotive value chain, supplier and enterprise development, township automotive hubs, and the skills required to succeed in an evolving industry.

Addressing attendees, AIDC Board Chairperson Ms. Meloney van Eck encouraged young people to move beyond employment seeking and



become active contributors to the automotive economy through entrepreneurship and skills development. The Member of the Mayoral Committee for Economic Development and Spatial Planning, Cllr Sarah Mabotsa, also introduced the City's Ithuba Youth Economic Development Programme, highlighting the support available to young people through training, business development, and industry partnerships.

Practical workshops explored the technical competencies required by the industry, the formalisation of township-based automotive businesses, and the growing opportunities presented by the transition to electric vehicles. Industry experts also highlighted the growing demand for specialised electric-vehicle skills, encouraging participants to prepare for future employment opportunities in the sector.

By bringing together the public and private sectors, the Open Day demonstrated how collaboration can connect young people with real economic opportunities while strengthening Tshwane's automotive ecosystem. The initiative forms part of TEDA's ongoing commitment to creating pathways to employment, entrepreneurship, and inclusive economic growth for the city's youth.



TEDA Showcases Tshwane's Investment-Ready Property Pipeline at 3RD National Property Conference



The Tshwane Economic Development Agency (TEDA) strengthened the City of Tshwane's investment positioning by participating in the 3rd Annual eThekweni Property Conference, held in Durban on 21 May 2026. Hosted under the theme, "From Assets to Access: Scaling Bankable Development of Public Land," the conference brought together government leaders, property developers, investors, financiers and industry experts to explore innovative approaches to unlocking the value of public land through strategic partnerships.

Representing TEDA, Board Chairperson Mr Paul Serote, CA(SA) RA, delivered a presentation on Tshwane's portfolio position and investment pipeline readiness, showcasing the City's strategic land release programme and long-term vision for sustainable urban development. Addressing delegates, he highlighted how infrastructure investment has transformed economies such as China and Singapore, while acknowledging South Africa's own infrastructure journey and the opportunities that remain to accelerate inclusive economic growth.

Mr Serote emphasised that infrastructure remains the foundation of a prosperous, resilient and inclusive economy, linking this vision to the City's Tshwane Economic Revitalisation Strategy (TERS). Guided by its 11 strategic objectives, the strategy seeks to stimulate investment, unlock underutilised public assets and create sustainable economic opportunities across the metropolitan area.

A key feature of the presentation was TEDA's strategic land release model, which prioritises long-term leasing over outright land sales. Through a

residual value approach, strategic municipal land is leased via competitive bidding, allowing private-sector investment while allowing the City to retain ownership of valuable assets and generate sustainable, long-term revenue. This approach has already produced significant results, with completed land-lease developments generating approximately R69 million annually from rates and rental income.

Looking ahead, Mr Serote showcased several upcoming investment opportunities designed to respond to market demand, including the redevelopment of the HB Phillips Building into purpose-built student accommodation serving the nearby Arcadia and Arts campuses. Additional strategic sites in Sunnyside, Menlo Park, Groenkloof, and Centurion were also presented as high-value mixed-use and commercial development opportunities.

The conference provided an important platform for TEDA to engage directly with developers, investors and property funds while reinforcing Tshwane's position as an investment-ready city committed to building strategic partnerships that support economic revitalisation, infrastructure development and sustainable job creation.

TEDA's participation forms part of its ongoing efforts to attract investment, unlock catalytic development projects and position the City of Tshwane as a leading destination for responsible and inclusive economic growth.



TEDA Strengthens Partnerships Beyond the Fairway at Annual Business Network Golf Day

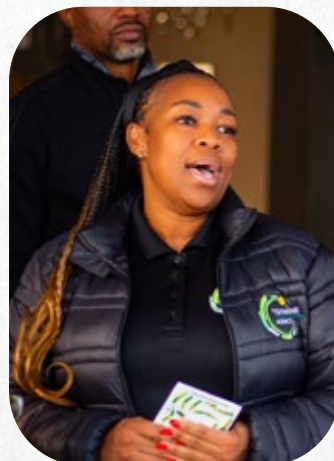


The Tshwane Economic Development Agency (TEDA) joined government leaders, business executives and strategic partners at the BEG Holdings Annual Business Network Golf Day, held on 19 June 2026 at Blue Valley Golf Estate in Centurion. The event brought together stakeholders from the public and private sectors to strengthen partnerships that drive investment, economic growth and job creation in the City of Tshwane.

Hosted under the theme, “Golfing for Strengthening Public Private Partnerships (PPP) in the City of Tshwane,” the networking event provided a platform for meaningful engagement between government and industry leaders, reinforcing the importance of collaboration in unlocking economic opportunities across the metro. Representing the City of Tshwane were Deputy Mayor Councillor Eugene Modise, Member of the Mayoral Committee for Economic Development and Spatial Planning (MMC), Councillor Sarah Mabotsa, Chief Operations Officer (COO) of the City of Tshwane, Ms Vuyo Zitumane and TEDA Chief Executive Officer Dr Lardo Stander.



Speaking during the event, Deputy Mayor Modise encouraged businesses to actively engage with TEDA to better understand the wide range of investment opportunities available within the city. He emphasised that collaboration between the government and the private sector remains essential to accelerating economic growth and attracting new investment into Tshwane. BEG Holdings Chief Executive Officer Mandla Mndawe acknowledged TEDA's role in supporting both domestic and international investors by facilitating government processes, providing access to investment incentives and unlocking municipal assets for commercial development. He highlighted the value of partnerships between the agency and the private sector in creating an enabling environment for business growth.



Addressing delegates, MMC Sarah Mabotsa reaffirmed TEDA's important role in promoting and facilitating investment throughout the City of Tshwane. She also used the platform to encourage businesses to support youth employment by partnering with the City's Ithuba Youth Programme, appealing to companies to create internship and workplace learning opportunities for unemployed young people.

The annual Golf Day concluded with valuable networking opportunities between government representatives, investors, and business leaders, further strengthening relationships that support sustainable economic development and position Tshwane as a city that is open for business. Events such as these continue to demonstrate the value of public-private partnerships in advancing inclusive growth, creating employment opportunities and building a competitive local economy.

TEDA Unlocks Central African Export Opportunities Through Cameroon Trade Mission



The Tshwane Economic Development Agency (TEDA) strengthened the City of Tshwane's export promotion efforts by leading a trade mission to Yaoundé, Cameroon, from 21 to 26 June 2026. The mission formed part of TEDA's ongoing commitment to expanding market access for Tshwane-based businesses, strengthening bilateral trade relations and positioning the Capital City as a competitive manufacturing and investment destination within Africa.

Upon arrival, the TEDA-led delegation was officially welcomed by the South African High Commissioner to Cameroon, Mr Mandla Langa, who provided an overview of Cameroon's economic landscape, bilateral trade

businesses with direct access to decision-makers, buyers, distributors, and potential investment partners.

Representing the City were three Tshwane-based businesses operating in manufacturing, construction, and agro-processing. Throughout the mission, participating companies explored new commercial opportunities, established valuable business connections, and initiated discussions about long-term distribution partnerships, agency agreements, and future investment collaboration. The delegation also gained valuable market intelligence to support future expansion into Central Africa.

The mission reaffirmed Cameroon as a strategic gateway into the Central



relations and emerging business opportunities. He also reaffirmed the High Commission's commitment to supporting South African businesses seeking to establish a presence in the Central African market.

The programme featured a South Africa Cameroon Business Networking Forum, structured Business to Business (B2B) engagements and business site visits, bringing together government officials, industry leaders and prospective buyers. Among the distinguished attendees were the Cameroon Minister of Small Business Enterprise, the Director General of Small Business Enterprise, the President of Small Business Enterprise, the Special Advisor to the Prime Minister and representatives of South African businesses already operating in Cameroon. These high-level engagements strengthened institutional relationships while providing Tshwane

African market, where there is growing demand for South African-manufactured products, industrial solutions, agro-processing, and construction services. With opportunities presented through the African Continental Free Trade Area (AfCFTA), the mission further demonstrated how regional trade integration continues to unlock new export markets for local businesses.

TEDA's participation formed part of its ongoing export development programme aimed at helping Tshwane businesses to compete beyond South Africa's borders. By connecting local enterprises with international markets, strengthening strategic partnerships and facilitating investment opportunities, TEDA continues to advance inclusive economic growth while positioning Tshwane as an export-ready city.



Shaping Tshwane's Infrastructure Investment Future with 2026 Tshwane Infrastructure Roundtable



Infrastructure investment remains central to unlocking economic growth, attracting private-sector investment, and building a productive, liveable Capital City. Against this backdrop, the Tshwane Economic Development Agency (TEDA) successfully hosted the Tshwane Infrastructure Roundtable (TIR) 2026 on 13 July 2026 under the theme, "Infrastructure Investment for a Productive, Liveable Capital City." More than a conventional conference, the invite-only roundtable was established as a deal-driven platform to strengthen strategic partnerships, advance project preparation, and mobilise investment for priority infrastructure projects across the City of Tshwane.

The roundtable brought together Tshwane's Executive Mayor, Members

of the Mayoral Committee, the Gauteng Provincial Government, senior City officials, development finance institutions, and strategic funding agencies to explore practical solutions to accelerate infrastructure delivery and unlock investment opportunities. Setting the scene, TEDA Board Chairperson, Mr Paul Serote, CA(SA) RA, reaffirmed the importance of bringing together public-sector stakeholders and infrastructure funding institutions to strengthen collaboration on Tshwane's infrastructure investment agenda. Cllr Sarah Mabotsa, MMC for Economic Development and Spatial Planning, highlighted the critical role of spatial planning in driving economic development and advancing the City's Economic Revitalisation Strategy. At the same time, Gauteng MEC for Economic Development, Rural Development and Agriculture, Ms Vuyiswa Ramokgopa, emphasised the importance of aligning Tshwane's infrastructure programme with provincial priorities to strengthen project preparation and implementation. Delivering the keynote address, Executive Mayor Dr Nasiphi Moya challenged stakeholders to rethink how infrastructure is financed in the Capital City, noting that "one application is not an infrastructure funding strategy" and calling for "a portfolio of funding models, matched to a portfolio



of well-prepared projects." Dr Moya emphasised that a rapidly growing city cannot rely on infrastructure designed for yesterday's population and economy, underscoring the need for innovative funding models, including blended finance, public-private partnerships, development finance, and other strategic financing instruments that can unlock large-scale investment while protecting the public interest.

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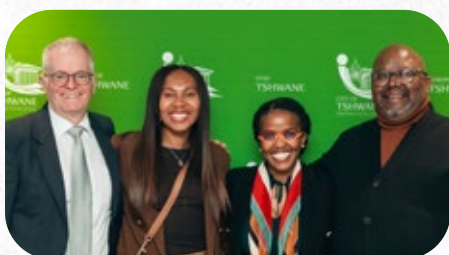
The programme also placed a spotlight on Tshwane's catalytic development pipeline, including Mooikloof Mega Residential City, the Tshwane Automotive Special Economic Zone, Thorntree Mega Project, Rainbow Junction, Five O'Clock Development and First Land Atterbury, among other strategic developments. These projects represent significant opportunities to expand the City's revenue base, stimulate private-sector investment, and create sustainable employment. During his presentation, Dr Musa Khumalo, Group Support Officer at the City of Tshwane, demonstrated how enabling bulk infrastructure, including the Rooiwal Waste Water Treatment Works, Baviaanspoort Waste Water Treatment Works and Roodeplaat Water Treatment Plant, will unlock these developments and accelerate investment across the Capital City.

Representatives from the Gauteng Infrastructure Financing Agency (GIFA), Development Bank of Southern Africa (DBSA), Gauteng Partnership Fund (GPF), Gauteng Growth and Development Agency (GGDA) and Infrastructure SA/ Industrial Development Corporation (ISA/IDC) further outlined the funding instruments, project preparation requirements and bankability criteria needed to move infrastructure projects from concept to implementation. The discussions provided valuable insights into how Tshwane's infrastructure pipeline can be better aligned with available funding mechanisms and technical support, while strengthening collaboration among government, development finance institutions, and strategic partners to accelerate infrastructure investment.

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Unlocking Corporate Market Access with the Tshwane Business Connect



Meaningful market access remains one of the most effective ways to stimulate local economic growth, strengthen small businesses and build a more inclusive economy. In response to a call by Tshwane's Executive Mayor Dr Nasiphi Moya during the Tshwane University of Technology (TUT) Enterprise Supplier Development (ESD) Onboarding Session, where she challenged stakeholders to create meaningful matchmaking opportunities between local businesses and corporates, the Tshwane Economic Development Agency (TEDA), in partnership with TUT, successfully hosted a Business to Business (B2B) Matchmaking Session on 23 July 2026 at the Tshwane School for Business and Society. The initiative transformed the Executive Mayor's vision into action by creating direct pathways for Tshwane-based entrepreneurs to access corporate markets and build sustainable business relationships.

The public response to the initiative demonstrated the growing demand for opportunities that connect local businesses with established organisations. Following the public call for applications, more than 200 entrepreneurs expressed interest in participating, highlighting the depth of enterprise within Tshwane and the strong appetite for market access, business development and meaningful engagement with corporate South Africa. The overwhelming response reaffirmed the need for platforms that bridge the gap between emerging businesses and corporate value chains.

The high-impact engagement brought together the Executive Mayor of the City of Tshwane, Dr Nasiphi Moya, MMC for Roads and Transport, Cllr Tlangi Mogale, MMC for Community Safety, Cllr Hannes Coetzee, TEDA Chief Executive Officer, Dr Lardo Stander, corporate representatives and local entrepreneurs to strengthen business linkages and unlock opportunities within corporate supply chains. Addressing delegates, Dr Moya reaffirmed the City's commitment to strengthening local procurement and economic participation, noting that "our local entrepreneurs have the skills and the drive, but they often lack the established networks to break into larger corporate supply chains." She described the B2B platform as "a critical bridge" that connects Tshwane businesses directly with corporate buyers while ensuring that investment continues to circulate within the local economy.

Reinforcing this commitment, TEDA Chief Executive Officer Dr Lardo Stander called on both the public and private sectors to actively support local enterprise development, stating, "We have no reason to fail businesses in Tshwane. As far as it is practical, we must actively utilise the services of Tshwane-based companies." His message underscored TEDA's commitment to strengthening local supply chains and creating sustainable opportunities for Tshwane businesses to participate meaningfully in the City's economy.





Moving beyond traditional networking, every participating business was provided with dedicated one-on-one engagements with established companies, creating opportunities to pitch products and services, receive practical business guidance and explore future commercial partnerships. The interactive format ensured that entrepreneurs left the session with valuable industry insights, meaningful business connections and tangible opportunities for future collaboration.

By creating direct connections between local entrepreneurs and corporate buyers, TEDA continues to remove barriers to market access, strengthen enterprise development, and foster an enabling environment where Tshwane businesses can grow, compete, and contribute to the City's long-term economic prosperity.

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TEDA Takes Tshwane to Nairobi, Opening New Doors for African Trade



From Tshwane to Nairobi, the message was clear: local businesses are ready to compete beyond South Africa's borders. The Tshwane Economic Development Agency (TEDA), in partnership with the Western Cape Tourism, Trade and Investment Promotion Agency (Wesgro), took this message to Kenya from 15 to 21 August 2026 as part of a strategic trade mission aimed at creating new market opportunities for Tshwane-based companies and strengthening economic ties between South Africa and Kenya.

Kenya was selected as a strategic market because of its position as one of East Africa's largest economies and an important gateway into the region. Its diversified economy, spanning agriculture, manufacturing, financial services, information and communication technology, transport and logistics, presents a range of opportunities for South African businesses

address from H.E. Ms Salome Mmola of the South African High Commission in Kenya. Her presence reinforced the importance of strengthening the economic relationship between the two countries and supporting South African businesses seeking opportunities in the Kenyan market.

The programme then moved into practical conversations about what it takes to enter and operate successfully in the African market. Olamide Tinuoye, Commercial Manager at DHL Express Kenya, unpacked the role of logistics in facilitating intra-African trade, highlighting the importance of efficiently connecting businesses and markets. Christine Mwende, CEO of the Kenya National Chamber of Commerce and Industry (KNCCI), provided insight into trade opportunities available in Kenya, while Brandon Jenniker, Trade Manager at Wesgro, spoke on powering international trade.



looking to expand their presence across the continent.

For TEDA, the mission was about more than simply showcasing businesses. It was about putting Tshwane enterprises in the room with the people who can help them grow. The delegation formed part of a wider group of South African businesses from the Western Cape and the City of Tshwane, bringing together companies with capabilities across construction and engineering, motor and aluminium products, ceramics, customised manufacturing, agro-processing, agriculture, fertiliser production, plastics, sanitation, homeware and automotive products.

A key highlight of the mission was the SA-Kenya Business Seminar held on 18 August 2026 at the Purple Towers in Nairobi. The gathering brought together South African and Kenyan businesses, government representatives, trade organisations and strategic partners for an engaging programme focused on practical ways of doing business across borders. The morning began with a welcome from Michael Gamwo, Head of Africa at Wesgro, who served as Programme Director, followed by a welcome

Representing TEDA, Floyd Moloko, Senior Manager: Export Development and Promotion, introduced the agency and highlighted its role in supporting Tshwane businesses to access new markets. The session was followed by introductions from the South African business delegation, allowing companies to put their products, services and capabilities directly in front of potential partners and customers.

What followed were the conversations, which were the most important part of the programme. The formal presentations opened the door, but the B2B engagements and networking sessions allowed businesses to walk through it. Participants engaged directly with potential Kenyan counterparts, explored areas of mutual interest, exchanged ideas and began conversations around possible commercial relationships. The B2B meetings were facilitated by a local service provider familiar with the Kenyan market, helping connect participating companies with relevant business counterparts and providing valuable market intelligence.

These engagements were particularly significant given the strength of the existing economic relationship between the two countries. South



Africa and Kenya have maintained mutually beneficial relations since 1994, with Kenya identified by the Department of Trade, Industry and Competition (DTIC) as one of South Africa's priority export markets in Africa. The relationship also continues to benefit from the opportunities created through the African Continental Free Trade Area (AfCFTA).

For the participating Tshwane businesses, the mission provided an opportunity to gain first-hand exposure to the Kenyan market, understand potential demand and build relationships that could continue beyond the mission. For TEDA, it was another practical step towards delivering on its mandate to support businesses in accessing international markets, with the agency's 2026/2027 business plan targeting support for at least 80 Tshwane-based companies to access local and international markets and generate trade sales of R50 million.

As the formal seminar came to a close, TEDA Marketing, Communication and Stakeholder Engagement Manager Noxolo Greaver thanked the partners, speakers, businesses and Kenyan stakeholders who contributed to the mission. She encouraged participants to make the most of the B2B engagements by asking questions, exploring possibilities, exchanging ideas and identifying opportunities that could develop into long-term partnerships and

tangible business outcomes.

The mission also provided an opportunity to strengthen the partnerships behind the work. TEDA acknowledged Wesgro and DHL for their collaboration, the South African High Commission for its support, the Kenyan hosts and business community for welcoming the delegation, and the participating companies from Tshwane and the Western Cape for bringing South African enterprise and innovation to the Kenyan market.

Ultimately, the Kenya Trade Mission demonstrated the value of taking businesses directly to where the opportunities are. From the seminar room in Nairobi to the one-on-one B2B conversations that followed, the mission created space for businesses to connect, learn, explore and begin building relationships that could translate into future trade and investment.

For Tshwane, these conversations are part of a much bigger journey: positioning the Capital City as a competitive, export-ready economy while ensuring that businesses born and built in Tshwane can participate in the growing African market.



TEDA Connects Tshwane to the Future of Infrastructure



Infrastructure sits at the heart of Africa's economic ambitions, connecting cities, businesses, communities and markets. It was this broader vision that came into focus at the Sustainable Infrastructure Development Symposium South Africa (SIDSSA) 2026, held from 23 to 25 August at the Century City Conference Centre in Cape Town under the theme "Shaping the Future of Municipal Infrastructure."

For the Tshwane Economic Development Agency (TEDA), participation in SIDSSA provided an opportunity to engage directly with the stakeholders shaping South Africa's infrastructure and investment landscape. As the agency responsible for driving economic development in the City of Tshwane, being part of these conversations allows TEDA to understand emerging infrastructure priorities, identify opportunities for collaboration and strengthen relationships that can contribute to the city's growth.

The symposium brought together government leaders, municipalities, industry, investors and development partners to discuss infrastructure priorities, investment opportunities and collaborative solutions. For TEDA, this created an important platform to connect Tshwane's economic development agenda with national and continental infrastructure priorities, particularly in areas that influence the city's competitiveness and ability to attract investment.

A key focus of SIDSSA 2026 was the relationship between infrastructure and economic growth. Discussions explored sectors including energy, water and sanitation, transport and logistics, digital infrastructure, agriculture and human settlements. These are not only infrastructure considerations; they are fundamental to creating an environment in which businesses can operate, investors can invest, and cities can grow sustainably. The City-to-City Connect was significantly relevant to TEDA's work in Tshwane, bringing together mayors and city leaders from South Africa and across the continent to exchange best practices, share innovation and

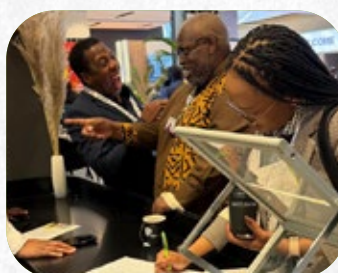
explore partnership opportunities. For a city such as Tshwane, these engagements provide an opportunity to learn from other cities while identifying approaches that can strengthen infrastructure planning, investment and delivery.

TEDA's participation also placed Tshwane within broader conversations around infrastructure as an economic enabler. Discussions on integrated transport networks, logistics corridors, industrial development, digital infrastructure and public-private partnerships highlighted how infrastructure can improve competitiveness, facilitate trade and create conditions for new investment.

Importantly, SIDSSA provided more than a space for discussion. Through exhibitions, networking and stakeholder engagements, the symposium created opportunities to connect with decision-makers, investors, industry leaders and potential strategic partners. These relationships are important for TEDA as it works to identify opportunities and partnerships that can support Tshwane's economic development objectives.

The conversations around infrastructure investment, project delivery, financing mechanisms and regional collaboration also offer valuable insight into where future opportunities may emerge. By engaging with these discussions and the stakeholders behind them, TEDA is better positioned to understand the changing infrastructure landscape and identify where Tshwane can participate, collaborate and attract investment.

For Tshwane, the value of TEDA's participation extends beyond the symposium itself. The knowledge gained, relationships established, and opportunities identified can contribute to TEDA's ongoing work to position the City of Tshwane as a competitive destination for investment and business.



TEDA Drives Growth: Turning Investment Commitments into Economic Reality

The Tshwane Economic Development Agency (TEDA) [16 September 2026] is actively transforming the Capital City's economic landscape. Guided by the Tshwane Economic Revitalisation Strategy (TERS) adopted in 2025, TEDA is deploying every available mechanism to build a highly productive, competitive, and inclusive local economy.

With an ambitious target to attract over R17 billion in new investment and support the creation of **80,000 jobs between 2025 and 2029**, the 2025–26 financial year (ended 30 June 2026) has already delivered exceptional, measurable progress:

- **Capital Inflow:** Attracted R6.229 billion in investment value, vastly exceeding the annual R2 billion target.
- **Lead Generation:** Qualified 23 investment leads, outperforming the annual target of 16.
- **Trade Volume:** Recorded R26.002 million in trade sales generated by local businesses.
- **Export Support:** Assisted 41 Tshwane-based companies in building critical export capacity.
- **Strategic Engagement:** Participated actively in eight investment and eight trade initiatives.

Unlocking R100 Billion: Confronting Bulk Infrastructure Constraints

Bulk infrastructure remains the primary gateway to unlocking massive private-sector investment. The City of Tshwane, alongside TEDA, has pinpointed critical utility bottlenecks that currently limit local growth. Focused upgrades are currently underway at three primary utility facilities:

1. Rooiwal Wastewater Treatment Works
2. Baviaanspoort Wastewater Treatment Works
3. Roodeplaat Water Treatment Works

Resolving these specific constraints has the potential to unlock over R100 billion in private sector investment across five critical Strategic Urban Development Projects:

Strategic Urban Development Project	Capital Investment	Estimated Jobs Created	Projected Annual Municipal Revenue
Thorntree View	R54 billion	260,000+ (Construction)	R214 million
Five O' Clock Development	R46 billion	74,000+	R916 million
First Land Development	R40 billion	25,000 (Construction) / 8,000+ (Operational)	R477 million
Mooikloof Mega City Development	R17 billion	63,000	R117 million
Rainbow Junction Development (Phase 2)	R12 billion	27,000	R254 million

A Strategic Shift: The Tshwane Infrastructure Investment Roundtable

To clear historical service backlogs that impede commercial development, TEDA deliberately shifted its approach on 13 July by reframing the broad public summit into the focused Tshwane Infrastructure Investment Roundtable.

This strategic pivot successfully secured immediate buy-in and alignment from Development Finance Institutions (DFIs) and key government role-players before launching wider market engagements. The next step involves establishing a dedicated technical team to drive inter-governmental coordination and accelerate the implementation of the City's infrastructure blueprints.

Positioning Tshwane as South Africa's Reliable Investment Partner

TEDA works hand-in-hand with provincial and national structures to prepare for major upcoming benchmarks like the Gauteng Investment Conference (GIC).

To demonstrate reliability and dramatically ease the regulatory burden for private stakeholders, TEDA operates the Invest SA One-Stop Shop at its offices in Centurion. This facility integrates all three spheres of government under one roof to deliver a seamless, efficient investor experience by directly accelerating:

- Business registration and licensing
- Regulatory compliance processes
- Corporate and business visas
- National and local investment incentives
- SARS tax facilitation matters

Through disciplined implementation, coordinated government action, and robust private-sector partnerships, TEDA is ensuring that Tshwane remains a premier, reliable destination for global and local capital.

In Memoriam

It is with great sadness that the Tshwane Economic Development Agency (TEDA) acknowledges the passing of our colleague, Moira Motsei Mekoe.

We remember Moira for her dedication, professionalism and valued contribution to the organisation. During this difficult time, our thoughts and deepest condolences are with her family, friends and colleagues.

Moira's contribution and commitment to TEDA will be fondly remembered.

May her soul rest in eternal peace.



Staff Highlights

Mr. Kenneth Masilane:

TEDA wishes to extend its gratitude to Mr. Kenneth Masilane for his excellent service and dedication to the organisation's success. Mr. Masilane served TEDA as Information, Communication and Technology (ICT) Intern for a period of 8 months. We wish him success in his new chapter of his career.



Ms. Kholiswa Moncho:

TEDA wishes Kholiswa Moncho farewell as she embarks on an exciting new journey.

Kholiswa served at TEDA for five and a half years as a Marketing Coordinator, making a valuable contribution to the organisation through her involvement in various events, marketing initiatives, and PR campaigns. Her dedication, energy and commitment played an important role in supporting TEDA's brand and stakeholder engagement efforts.

We thank Kholiswa for her contribution, professionalism and the many memories created during her time with TEDA. As she begins this new chapter, we wish her every success, growth, and happiness in all her future endeavours.



New Talent On Board

TEDA is thrilled to welcome new colleagues who bring fresh skills, ideas, and energy to support Tshwane's vision of growth, job creation, and a city where ambition meets action. We are excited to see their impact as they contribute to helping Tshwane rise and turn its vision into reality.



Mr Ontiretse Monewe
Intern: Office of the CEO CoT
planning division



Mr Thato Montso
Intern: Office of the CEO
CoT planning division



Mr Zwelinjani Gwiba
Specialist: Information,
Communication & Technology
(ICT)



Mr. Onkarabetse Khomo
Intern: Information,
Communication & Technology



Mr. Pecson Mathonsi
Specialist: Investment Facilitation



Mr. Mashupe Phahlaamohlaka
Specialist: Export Development
& Promotion